# FROM SERVICE QUALITY TO E-SERVICE QUALITY: MEASUREMENT, DIMENSIONS AND MODEL

## Ighomereho Ogheneochuko Salome, Redeemer's University Ojo Afolabi Ayotunde, Redeemer's University Omoyele Olufemi Samuel, Redeemer's University Olabode Oluwayinka Samuel, Redeemer's University

#### ABSTRACT

With the global increase in online services, there is a paradigm shift from service quality to e-service quality. In order to sustain this strategic change, there is need to measure and evaluate the quality of e-services. Consequently, the paper seeks to determine the relevant e-service quality dimensions for e-channels. The aim is to generate a concise set of dimensions that managers can use to measure e-service quality. The paper proposed an eservice quality model comprising seven e-service quality dimensions (website appearance, ease of use, reliability, security, personalisation, fulfillment and responsiveness) and overall e-service quality. The study employed a cross- sectional research design and quantitative research approach. The data were collected via a questionnaire from 400 e-channel users in Lagos State, Nigeria. However, 318 copies of the questionnaire were found useful. The data were analysed using mean, frequency, percentages, correlation and multiple regression analysis. The results revealed that the relevant e-service quality dimensions influencing overall e-service quality are reliability, security, fulfillment, ease of use and responsiveness. These e-service quality dimensions are expected to provide information for managers to evaluate and improve their e-channel service delivery.

Keywords: Service quality; Perception; Expectation; Direct services; E-channels.

#### **INTRODUCTION**

The service sector is an important segment of all economies and an essential part of our daily lives (Ejigu, 2016). Hence, the quality of services is a major concern in the management of services. Service quality describes a service that fulfills customers' expectations and satisfies their needs (Sadaf & Rahela, 2019). It can also be described as the subjective comparison that customers make between the quality expectations of a service and what they receive. It is, therefore, a form of attitude, which emanates from the comparison of expectations with actual performance. It has been noted that customers' perception of service quality depends on customers' pre-service expectations (Zeithaml et al., 2000). Customers will judge the quality of a service as low if the performance does not meet their expectations and high when the performance exceeds expectations (Jayaraman et al., 2010). Managers and academicians are interested in measuring service quality to understand the consequences better and put in place techniques for improving quality to achieve customer satisfaction and to minimise customer switching behaviour (Mohammad et al., 2018).

Empirical evidence indicates that the success and sustainability of firms depend largely on the quality of services. Several authors (Biljana & Jusuf, 2011; Gong & Yoo, 2013; Taherikia & Shamsi, 2014; Zehir & Narcıkara, 2016; Al-hawary & Al-Smeran, 2017; Singh, 2019; Nihayah et al., 2021) have noted the relevance of service quality to a business and have highlighted its contribution to competitive advantage, profits, increased markets share, return on investment, customer satisfaction and future purchasing intention. Parasuraman et al. (2005) opined that the key strategy for the success and survival of any business is to deliver quality services to the target market. When firms provide high service quality, it increases efficiency in service delivery, leading to an increase in business's profitability. In addition, the provision of quality services might result in repeated purchases and extended positive word of mouth (Taherikia & Shamsi, 2014). These roles of service quality in business performance have led to the search for dimensions to measure service quality.

The dimensions for measuring service quality have been a significant discourse in marketing research (Riadh, 2008; Yarimoglu, 2014; Nihayah et al., 2021). Majority of the service quality research has been devoted to designing and developing service quality measures. Several researchers (Gronroos 1984; Parasuraman et al., 1985; 1988; Zeithaml et al., 2002, Narteh, 2013) have attempted to articulate and design models for determining the dimensions of service quality. For e-service quality, there is yet to be a concise list of dimensions. With the rapid growth of online services, there is a need to develop measures that will assist researchers and practitioners in measuring the dimensions of e-service quality relevant to e-channels. In Nigeria, the adoption of e-services is growing for online shopping, e-banking, e-retailing, e-commerce, e-ticketing, e-booking, e-learning, e-insurance, among others. This is expected to increase globally due to the benefits of e-channels. However, some researchers (Bauer et al., 2006; Olasanmi, 2019; Mustapha et al., 2021; Anene & Okeji, 2021) have noted that there are challenges and e-service quality issues. Hence, the objectives of the paper are to propose a model for the measurement of e-services and to determine the e-service quality dimensions that influence overall e-service quality.

## LITERATURE REVIEW

#### **Service Quality Dimensions**

Service quality dimensions are a set of features that describe customers' experience with a service. Some service quality features have been propounded to explain the dimensions that influence customers' perception of service quality. The primary goal of the dimensions is to offer managers and researchers insights into the dimensions of service quality that can improve service offerings. Extant literature investigates service quality dimensions from two perspectives, namely, traditional service quality and e-service quality.

#### **Traditional Service Quality**

As defined by Zeithaml et al. (2000) "traditional service quality relates to the quality of all non-technology-based customer interactions and experiences with firms". The dimension for measuring service quality in this setting was a challenge to service providers because services have many characteristics that distinguish them from physical goods (Sadaf & Rahela, 2019). Services can be described as processes that are intangible and heterogeneous and so they cannot be kept as inventory. Moreover, there is no transfer of ownership. Furthermore, the production, distribution, and consumption take place simultaneously, and most importantly, customers are involved in the production process. This last attribute of services has significant implications when service quality is discussed. This is due to the involement of customers in the process of production. As customers receive the service, the quality is directly perceived by the customers.

Some researchers have made attempt to identify the features of a service that are essential to quality evaluations. For example, Grönroos (1984) measured service quality dimensions based on functional quality and technical quality. Parasuraman et al. (1985) identified ten dimensions that formed the basis of customer evaluation of service quality. They are reliability, responsiveness, competence, access, courtesy, communication, credibility, security, understanding/knowing the customer and tangibles. However, Parasuraman et al. (1988) conducted empirical studies in several industry sectors to develop and refine service quality dimensions and quantify customers' global (as opposed to transaction-specific) assessment of a company's service quality. Based on scale enhancement, the initial ten dimensions were condensed to five dimensions of tangibles, reliability, responsiveness, assurance and empathy, usually referred to as SERVQUAL.

Cronin and Taylor (1992) developed the SERVPERF model to measure service quality based on customer's overall feeling towards the service. Rust and Oliver (1994) proposed three dimensions: service product, service delivery, and service environment. Dabholkar, Thorpe and Rentz (1996) developed an empirically validated multilevel model called Retail Service Quality Scale (RSQS) with five dimensions: physical aspects, reliability, personal interaction, problem solving, and policy. Philip and Hazlett (1997) developed a hierarchical structure model called PCP for measuring service quality. The model was based on pivotal, core and peripheral attributes. Pivotal attributes, the most critical attributes that affect service quality, were seen as end product or output, whereas; core and peripheral attributes were seen as inputs and processes. Brady and Cronin (2001) identified service quality dimensions as interaction quality, physical service environment quality, and outcome quality.

Of all the service quality dimensions, the most extensively used dimension of traditional service quality is the SERVQUAL model propounded by Parasuraman et al. (1988). The five dimensions of SERVQUAL were found to be valid in the traditional service environment; however, they have been found unsuitable for determining the quality of services delivered over the web and other technology-based services. Despite the application of SERVQUAL model for determining e-service quality by some researchers (Phan & Nham, 2015; Mwatsika, 2016), some other researchers (Hongxiu, Yong and Reima, 2009; Barrutia and Gilsanz, 2009; Tan, Abdul, Zahir, Lee, Arif, Parameswaran and Rasheedul, 2018) have raised some concerns about it. This is because the service delivery processes of e-services differ significantly from that of traditional service. E-service is different from traditional service based on two major attributes of e-service, which are the absence of staff and self-service by customers. Therefore, the attributes for defining a high quality service are expected to differ in the two contexts. This was noted by Yang and Fang (2004) when they stated that some of the service quality dimensions relevant to traditional services might not be relevant for online services. This led to the search for the dimensions of e-service quality.

## **E-Service Quality**

From the year 2000, e-service practices have been on the increase. The concept of "eservice" emerged from the growth of the internet and its application in business. This development brought about e-service quality, and several authors have offered a variety of definitions. Zeithaml et al. (2000) defined e-service quality as the extent to which a website facilitates efficient and effective shopping, purchasing and delivery of services. In the view of Parasuraman et al. (2005) "e-service quality involves all phases of a customer's interactions with a website". To further understand the nature of e-services, Zeithaml et al. (2002) reviewed the gap model of service quality. They proposed the gap model of e-service quality,

a refinement of the earlier and well-accepted gap model of service quality. This change became necessary because e-service is delivered to customers through a technology, and there was a need to incorporate the human-technology interaction.

Several researchers have focused on conceptualising and measuring e-service quality and examining its effects in the electronic marketplace. They tried to identify the dimensions of e-service quality by measuring it with the help of specific attributes of the given service, as indicated in Table 1.

	TABLE 1DIMENSIONS OF E-SERVICE QUALITY						
S/N	S/N Author(s) Y		Study	Dimensions of E-Service Quality Used			
1	Zeithaml et al.	2000	Online Shopping	Reliability, Responsiveness, Access, Flexibility, Ease of navigation, Efficiency, Assurance/trust, Security/privacy, Price knowledge, Site aesthetics and Customisation/personalisation.			
2	Santos	2003	E-Commerce	Incubative dimensions: Web appearance, Ease of use, Linkage layout, Content Active dimensions: Reliability, Efficiency, Security, Support, Communication, Incentive			
3	Bauer et al.	2006	Online Shopping	Functionality/design, Reliability, Process, Responsiveness, Enjoyment.			
4	Hongxiu et al.	2009	Online travel service quality	Ease of use, Website design, Reliability, Service availability, Privacy, Responsiveness, Empathy			
5	Alsudairi	2012	E-Banking	Accessibility, Usability, Functional usefulness, Safety, Convenience, Responsiveness, Realisation.			
6	Narteh	2015	ATM	Convenience, Reliability, Ease of Use, Privacy and Security, Responsiveness, Fulfillment			
7	Tan et al.	2018	Internet Retail Service	Information, Navigation, Security, Responsiveness, Reliability.			
8	Nihayah et al.	2021	E-Banking	Accessibility, Responsiveness, Functional usefulness, Usability, Safety, Convenience, Realisation			

Source: Review of Literature (2021)

Table 1 shows that several dimensions of e-service quality have been developed over the past several years for specific e-service. The literature indicates that the studies have been conducted mainly in the area of online shopping, e-commerce, online retailing, online travel service and e-banking. This implies that there is no agreement among researchers concerning the important dimensions of e-service quality. However, some dimensions appear to be common. So, there is need to develop a concise list of dimensions that can be applied to measure e-service quality irrespective of the type of e-service.

## **METHODS**

To achieve the objectives of the study, a cross-sectional research design and quantitative survey research approach was adopted. The literature on e-service quality was subjected to content analysis, resulting in the identification of fifteen e-service quality dimensions (website appearance, ease of use, access, efficiency, reliability, assurance, trust, fulfillment, responsiveness, personalisation, communication, navigation, service availability,

content and security). A list of these dimensions was presented to thirty (30) e-channel users in Lagos State, Nigeria, to determine the dimensions for this study on a five-point Likert scale ranging from very important to very unimportant. The aim was to ensure that only eservice quality dimensions found in the literature that are important to e-channel users were tested. Seven of the e-service quality dimensions (website appearance, ease of use, reliability, security, personalisation, fulfillment and responsiveness) were highly rated and were used for the study. The target respondents are e-channel users who have a minimum of 6 months usage. Hence, the sample was selected using purposive sampling technique. A questionnaire incorporating the seven dimensions was used to collect data to identify the relevant e-service quality dimensions. The questionnaire consists of 50 items categorised into three parts. The first part comprises demographic information and usage behaviour; the second part consists of e-service quality dimensions, while the third part addresses overall e-service quality. 400 copies of the survey questionnaire were distributed to e-channel users in Lagos State, Nigeria using purposive sampling technique. The requirement for participation is that the individual must have used an e-channel. To ensure proper distribution of the questionnaire, 100 copies each were administered to students, private employees, civil servants and self-employed. 336 copies were retrieved, but 318 were completely filled. Therefore, 318, giving a response rate of 79.5%, were used for the analyses.

## **MODEL SPECIFICATION**

#### **Proposed Model**

Several dimensions of e-service quality have been propounded to improve service offerings. Drawing on the literature, fifteen (15) e-service quality dimensions were identified. Table 2 shows the results of the importance rating of the e-service quality dimensions by 30 e-channel users.

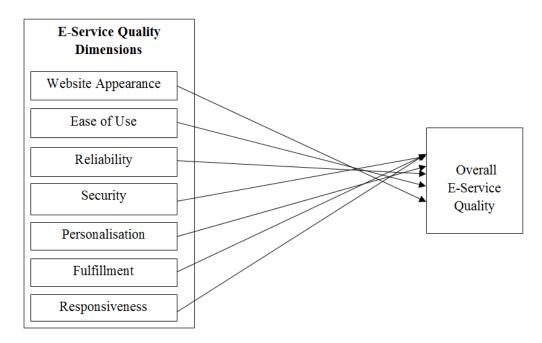
TABLE 2 DESCRIPTIVE STATISTICS OF IMPORTANCE RATING OF E-SERVICE QUALITY DIMENSIONS (N=30)							
E-Service Quality Dimension	N	Minimum	Maximum	Mean	Std. Deviation		
Security	30	5.00	5.00	5.00	0.00		
Ease of Use	30	4.00	5.00	4.86	0.34		
Fulfillment	30	4.00	5.00	4.83	0.37		
Reliability	30	4.00	5.00	4.76	0.43		
Responsiveness	30	3.00	5.00	4.40	0.72		
Website Appearance	30	3.00	5.00	4.33	0.75		
Personalisation	30	3.00	5.00	4.03	0.74		
Trust	30	3.00	5.00	3.93	0.63		
Support	30	3.00	5.00	3.80	0.84		
Assurance	30	3.00	5.00	3.73	0.73		
Communication	30	3.00	5.00	3.66	0.80		
Access	30	3.00	5.00	3.60	0.77		
Navigation	30	3.00	5.00	3.60	0.67		
Efficiency	30	3.00	5.00	3.60	0.56		
Content	30	2.00	4.00	3.03	0.55		

Source: Survey (2021)

5

1532-5806-25-1-107

Citation Information: Ighomereho, O. S., Ojo, A. A., Omoyele, O. S., & Olabode, O. S. (2022). From service quality to eservice quality: measurement, dimensions and model. *Journal of Management Information and Decision Sciences, 25*(1), 1-15. As indicated in Table 2, apart from content with a minimum response of 2, all the other dimensions have a minimum and maximum response of average (3) and above. This indicates that most of the dimensions are important. For the purpose of this research, only variables with a mean above 4.00 point were selected. Consequently, the paper proposed seven e-service quality dimensions in the context of e-channels. They are security, ease of use, fulfillment, reliability, responsiveness, website appearance and personalisation. The selected e-service quality dimensions are depicted in Figure 1.



#### FIGURE 1

#### **MODEL OF E-SERVICE QUALITY**

Mathematically, the model is depicted as:

Y = a + b1X1 + b2X2 + b3X3 + b4X4 + b5X5 + b6X6 + b7X7 + e (1)

Where,

Y = Overall E-Service Quality; a = Constant; b1to b7 = Regression Coefficients for X1-X7; X1 = Website Appearance; X2 = Ease of Use; X3 = Reliability; X4 = Security; X5 = Personalisation; X6 = Fulfilment; X7 = Responsiveness; e = error term

#### **Overall E-Service Quality**

Khushdil (2018) defined overall, e-service quality as "customers' overall assessment of the utility of a service on the basis of the perceptions of what is received and what is offered". In the view of Zeithaml et al. (2000) "it is customers' judgment about an entity's overall excellence or superiority". It results from customers' comparison of their perceptions about the service delivery process and the actual outcome of a service (Lovelock & Wirtz, 2011). According to Narteh (2013) "overall e-service quality portrays a general, overall appraisal of a service". It is the evaluation of the service performance customers received according to whether it meets certain standards.

#### **E-Service Quality Dimensions**

#### Website appearance

Website appearance is how the site looks, and it includes the site aesthetics, information structure, colour, animation, pictures, text, format, sound and visual design (Poon & Lee, 2012). As noted by Taherikia and Shamsi (2014) all items on a website should be explained in simple language so that it is clear to most users. According to Lee and Lin (2005) the user interface should be visually appealing and tidy to attract customers. Based on previous studies, website appearance plays a significant role in how customers judge service quality (Cox & Dale, 2001; Santos, 2003; Lee & Lin, 2005; Hongxiu et al., 2009; Khushdil, 2018; Paulo, Tiago & Almira, 2019). The website is the starting point for online customers to gain access to the business organisation. It is possible that it can influence customers' perception of a business and attract customers to engage in online services. As such, the websites should be well designed to be visually appealing. However, Raman, Stephenaus, Alam and Kuppusamy (2008) opined that a website with many flash animations, pop-up advertisements and graphic banners would dissatisfy the user. They noted that online customers are only interested in engaging in whatever they want to do rather than seeing animations.

#### Ease of Use

This is the degree to which the e-channel can be understood and operated in a simple and easy way. It also refers to the ability of a customer to find information or enact a transaction with the least amount of effort. It has been found to be one of the main determinants of e-service quality (Shirshendu & Sanjit, 2011; Narteh, 2013; Narteh, 2015). Yazeed et al. (2014) noted that some users find the instructions on how to perform some operations quite challenging to understand. So, if users feel that a system is easy to use, then the chances of using the system will be greater. A user-friendly e-channel may be important in increasing customers' utility which increases the probability of obtaining loyal customers. On the other hand, when the e-channel is not easy to use, it may prevent users from finalising the desired transaction and consequently, the users may not revisit the e-channel (Al-Hawari et al., 2006).

#### Reliability

Reliability relates to accuracy, speed and constant availability of a service (Muhammad et al., 2014). In the opinion of Narteh (2015) "reliability is the ability of the online platform to perform the promised service dependably, consistently and accurately". It also means that the business honours its promises. It involves accuracy in billing, keeping records correctly and performing the service whenever there is a request. Reliability means that the site functions all the time and is available 24/7 as promised. In e-service quality research, reliability has been found to be the most significant determinant of e-service quality and customer satisfaction (Narteh, 2013; Mwatsika, 2016; Al-Hawary & Al-Smeran, 2017; Tan et al., 2018). The importance of reliability is based on the premise that customers' perception of e-service quality is likely to increase when the service is performed as promised or expected. If customers cannot use the e-channel when they need the service, they may deviate from using it.

#### Security

Narteh (2013) defined security "as the protection of customers from fraud and financial loss as well as the protection of customers' personal information". Although security concerns differ among countries, e-channels can be accessed globally, and so, Lee & Lin (2005) opined that online channels should provide secure online transactions to make customers feel comfortable when using it. Zhengwei & Jinkun (2012) noted that "security holds a vital position in e-service because customers perceive significant risks in the virtual market space due to the high prevalence of internet fraud". Customers' perception of risks tends to be high for online services, especially financial services, because customers believe that the internet payment channels are not secure and can be intercepted, reducing the customers' trust level. This tends to discourage them from engaging in online information search and making online banking transactions. According to Agbonifoh et al. (2007) two kinds of security are desired by customers who use the internet, namely, informational and transactional securities. Informational security is associated with safety from loss arising from unauthorised persons' illegal use of customers' information. In contrast, transactional security refers to safety over business deals carried out over the internet. Security has been found to be an essential dimension of e-service quality (Madu & Madu, 2002; Wolfinbarger & Gilly, 2003; Akinmayowa & Ogbeide, 2014; Paulo et al., 2019) however; Narteh (2013) did not found security to be necessary.

#### Personalisation

Lee and Lin (2005) defined personalisation as "customer perception of the individualised attention and differentiated service tailored to meet individual needs and preferences". It is the ability of the online channel to address users on a one-on-one basis. It involves an understanding of customer needs, preferences and expectations and addressing them in the web. In this way, the content of the website will give the feeling that it is specifically designed for the customers. It should also acknowledge repeat customers by their names whenever they log in to the website. This provides customers with the feeling of familiarity and closeness, thus positively influencing customer relationship and customer loyalty (Kaynama & Black, 2000; Poon & Lee, 2012). As noted by Ojasalo (2010) "personalisation may be done based on past purchases and other information provided by customers". E-service enables a business to collect and store information about its customers and identify them individually. When the customer database is linked to the website, the business can greet them with targeted offers whenever they visit the site. The more they buy or receive the service online, the more the company can effectively refine their profile and market to them.

## Fulfillment

Fulfillment is the extent to which an e-channel performs outcomes that meet customer's expectations in terms of the extent to which the site's promises about order delivery and item availability are fulfilled (Ojasalo, 2010). It represents the outcome performance of service delivery, and the focus is on customers' requirements in terms of the purpose for using the e-channel and what they receive. As noted by Ahmed et al. (2020) fulfillment examines the implementation of website promises. Fulfillment also involves the accurate display and description of a product so that what customers receive should be what they ordered for and the delivery of the right product within the time frame promised. Some authors (Sakhaei et al., 2014; Narteh, 2015; Paulo et al., 2019) have found fulfillment to be a determinant of overall e-service quality.

#### Responsiveness

Responsiveness means speedy handling of problems and returns through the site (Tan et al., 2018). It has to do with how customer care or support service responds to help customers when they face problems with a service (Muhammad et al., 2014). It is the business ability to handle customer complaints due to transactional failures. It includes the extent to which the business has put measures to recover services when the e-channel could not deliver as expected. E-channel users expect quick feedback on requests. So, it also involves the attention and promptness in dealing with customer requests, questions, complaints, and issues and compensating customers when they encounter financial losses. Therefore, the ability to handle customer questions, concerns, and frustrations is essential to the perception of e-service quality. Madu and Madu (2002); Narteh, (2015); Al-Hawary and Al-Smeran (2017); Tan et al., 2018 found responsiveness to be a critical factor in e-service quality.

Mathematically, the model is depicted as:

$$Y = a + b_1 X_1 + b_2 X_2 + b_3 X_3 + b_4 X_4 + b_5 X_5 + b_6 X_6 + b_7 X_7 + e$$
(1)

Where,

Y = Overall E-Service Quality; a = Constant; b<sub>1</sub>to b<sub>7</sub> = Regression Coefficients for  $X_1$ - $X_7$ ;  $X_1$  = Website Appearance;  $X_2$  = Ease of Use;  $X_3$  = Reliability;  $X_4$  = Security;  $X_5$  = Personalisation;  $X_6$  = Fulfillment;  $X_7$  = Responsiveness; e = error term

#### RESULTS

#### **Demographic Characteristics of the Respondents**

The demographic characteristics of the respondents indicate that (171) 53.8 per cent of the respondents were males while (147) 46.2 per cent were females. 54 of the respondents 17.0 per cent were below 21 years, (109) 34.3 per cent were between 21-30 years, (92) 28.9 per cent were between 31-40 years, (53) 16.7 per cent were between 41-50 years and (10) 3.1 per cent were 51 years and above. For the level of education of the respondents, (15) 4.7 per cent had primary education, (100) 31.4 per cent had secondary education, (161) 50.6 per cent had tertiary education, while (42) 13.2 per cent had professional education. In terms of employment status, (88) 27.7 per cent were students, (84) 26.4 per cent were private employees, (86) 27.0 per cent were civil servants, while (60) 18.9 per cent were self-employed. With respect to monthly income/allowance, (156) 49.1 percent earned less than N100,000, (91) 28.6 percent earned between N100,000-N300,000, (54) 17.0 percent earned between N300,001-N500,000 and (17) 5.3 percent earned N500,001 and above. The diversity across respondents indicates that the data collected is suitable achieve the aim of the study.

In response to how long they have been using e-channels, (36) 11.1 per cent responded 6 months to 1 year, (102) 32.1 per cent 1 to 5 years, (126) 39.6 per cent 6 to 10 years, while (54) 17 per cent above 10 years. This means that the majority of the respondents have been using e-channels for 1 year to 10 years. Concerning the e-channel that the respondents use for e-services, (318) 100 per cent use phone, Laptop (214) 67.3 per cent, Cybercafe (53) 16.7 per cent, POS (253) 79.6 per cent while ATM (280) 88.1 per cent. Most of the respondents use phones as the primary channel for e-services. This may be because the average Nigerian has a phone, and due to its convenience and mobility, it is used by all the respondents. In terms of the e-service they have been involved in, (202) 63.5 per cent e-banking, (139) 43.7 per cent e-

q

retailing, (176) 55.3 per cent e-ticketing, while (46) 14.5 per cent indicated others. This implies that the major e-service that the respondents are involved in is e-banking. This may be attributed to the current encouragement to use e-banking in Nigeria.

## **Test of Reliability**

TABLE 3CRONBACH ALPHA COEFFICIENT (n=318)						
Constructs	Number of Items	Cronbach Alpha Coefficient				
Website Appearance	6	0.803				
Ease of Use	4	0.863				
Reliability	5	0.799				
Security	5	0.858				
Personalisation	5	0.909				
Fulfilment	4	0.766				
Responsiveness	6	0.825				
Overall E-Service Quality	6	0.842				

Source: Survey (2021)

Table 3 shows the number of items that measured the variables in the study and the Cronbach Alpha Coefficients that were computed for the items that make up each construct. Cronbach's Alpha was used to assess the internal consistency reliability of the instrument. Hair, Black, Babin, Anderson and Tatham (2007) recommended an upper limit of 0.9. The Cronbach Alpha Coefficients in Table 3 range from 0.766 to 0.909. This indicates that the instrument is reliable and fit for use in the study.

TABLE 4 SUMMARY OF CORRELATION AND REGRESSION ANALYSIS OF E-SERVICE QUALITY DIMENSIONS AND OVERALL E-SERVICE QUALITY							
Model	Correlation with Overall E-Service Quality	В	t-value	p-value			
Constant		-0.013	-0.201	0.841			
Website Appearance	0.484	-0.003	-0.136	0.892			
Ease of Use	0.543	0.036	2.249	0.025			
Reliability	0.915	0.674	32.643	0.000			
Security	0.838	0.447	25.522	0.000			
Personalisation	0.520	0.016	1.090	0.276			
Fulfilment	0.560	0.045	2.443	0.015			
Responsiveness R = 0.979 $R^2 = 0.958$ F-Value = 1015.24 F-sig = 0.000	0.723	-0.205	-7.596	0.000			

#### **Relevant E-Service Quality Dimensions for E-Channels**

Source: Survey (2021)

Table 4 shows the results of correlation analysis between the e-service quality dimensions and overall e-service quality and the multiple regression results. The correlation between the e-service quality dimensions and overall e-service quality ranges from 0.484 to 0.915. Reliability (0.915), security (0.838) and responsiveness (0.723) dimensions are highly correlated with overall e-service quality. The Table also indicates that the model is statistically significant at 5% level of significance (F=1015.24, p=0.000<0.05). This indicates

that there is a statistically significant relationship between e-service quality dimensions and overall e-service quality. This implies that website appearance, ease of use, reliability, security, personalisation, fulfillment, and responsiveness jointly determine overall e-service quality. The R Square value of 0.958 indicates the coefficient of determination. Therefore the e-service quality dimensions selected for this study explain 95.8 per cent of the variation in overall e-service quality. Ease of use, reliability, security and fulfillment dimensions were found to have a statistically significant positive influence on overall e-service quality, while responsiveness has a statistically significant. Comparatively, the dimensions of e-service quality that have significant influence on the perception of overall e-service quality include reliability (b<sub>3</sub>=0.674, t=32.643, p=0.000), security (b<sub>4</sub>=0.447, t=25.522, p=0.000), fulfillment (b<sub>6</sub>=0.045, t=2.443, p=0.015), ease of use (b<sub>2</sub>=0.036, t=2.249, p=0.025) and responsiveness (b<sub>7</sub>= -0.205, t= -7.596, p=0.000) respectively.

Thus, the regression equation is:

$$Y = -0.013 + 0.036X_2 + 0.674X_3 + 0.447X_4 + 0.045X_6 - 0.205X_7 + e$$
(2)

Where:

Y = Overall E-Service Quality; a = Constant;  $b_2$ ,  $b_3$ ,  $b_4$ ,  $b_6$ ,  $b_7$ = Regression Coefficients for X<sub>2</sub>, X<sub>3</sub>, X<sub>4</sub>, X<sub>6</sub>, X<sub>7</sub>; X<sub>2</sub> = Ease of Use; X<sub>3</sub> = Reliability; X<sub>4</sub> = Security; X<sub>6</sub> = Fulfillment; X<sub>7</sub> = Responsiveness; e = error term

#### DISCUSSION

The paper examined the measurement and dimensions of e-service quality and the relationship with overall e-service quality in the context of Nigeria. The study revealed that the introduction of e-services has led to the search and identification of dimensions suitable for e-channels. It has been noted that the dimensions of SERVQUAL could not effectively measure e-service quality, so there was a need to develop dimensions that are suitable for e-channels. Consequently, fifteen e-service quality dimensions were extracted from the literature. Based on the results of importance rating by e-channel users, seven e-service quality dimensions as determinants of overall e-service quality. The empirical validation of the seven e-service quality dimensions showed that only ease of use, reliability, security, fulfillment, and responsiveness dimensions statistically influence overall e-service quality. Website appearance and personalisation were not statistically significant.

The finding that website appearance is not significant is in disagreement with the results of some previous researchers that website appearance plays a vital role in how customers judge e-service quality (Cox & Dale, 2001; Santos, 2003; Lee & Lin, 2005; Hongxiu et al., 2009; Khushdil, 2018; Paulo et al., 2019). This implies that for e-channels, a simple website appearance that can allow e-channel users to perform the service is sufficient, as noted by Raman et al. (2008). The study found ease of use to be one of the major determinants of overall e-service quality, as in the study of Shirshendu & Sanjit (2011) and Narteh (2013; 2015). The results showed that reliability is the most significant determinant of overall e-service quality. This finding aligns with the results of Narteh (2013), Al-Hawary and Al-Smeran, (2017) and Tan et al. (2018).

In agreement with previous studies (Madu & Madu, 2002; Wolfinbarger & Gilly, 2003; Akinmayowa & Ogbeide, 2014; Paulo et al., 2019), security was found to be a necessary dimension of e-service quality. This implies that the security of e-channels

Citation Information: Ighomereho, O. S., Ojo, A. A., Omoyele, O. S., & Olabode, O. S. (2022). From service quality to eservice quality: measurement, dimensions and model. *Journal of Management Information and Decision Sciences*, 25(1), 1-15.

1532-5806-25-1-107

influences the perception of overall e-service quality; however, Narteh (2013; 2015) did not found security to be necessary. This study did not find personalisation as a significant e-service quality dimension influencing overall e-service quality. This finding is at variance with the assertion of (Kaynama & Black, 2000; Poon & Lee, 2012) that personalisation influences customer behaviour.

The finding of this study that fulfillment has a significant influence on overall eservice quality agrees with the results of Sakhaei et al. (2014), Narteh (2015) and Paulo et al. (2019). In agreement with previous studies (Madu & Madu, 2002; Narteh, 2015; Al-Hawary & Al-Smeran, 2017; Tan et al., 2018) that responsiveness is a critical factor in the perception of e-service quality, this study found responsiveness to be significant, but it has a negative influence on overall e-service quality. This implies that the attention and promptness of eservice providers in dealing with customer requests, questions, complaints and compensation of customers when they encounter challenges are essential to e-channel users. Still, it could have a negative influence on the perception of overall e-service quality. In as much as echannel users expect that e-service providers should be responsive, when a customer experiences challenges with e-channels, it could negatively influence the perception of overall e-service quality.

#### CONCLUSION

Service quality has been identified as one of the critical success factors in the management of services. However, the measurement appears to pose challenges to service firms and researchers because of the unique features of services. As such, several models and dimensions were propounded to measure and evaluate service quality. Initially, the models and dimensions were designed for direct services, where customers have face-to-face interaction with the business. Recently, the measurement of service quality of e-channels has become a significant issue facing service firms. This study attempted to discuss the circumstances that led to the movement from traditional service quality to e-service quality and examined the avalanche of service quality dimensions that different researchers have used over the years. With this review, there is evidence that service quality is multi-dimensional and that the service quality dimensions of SERVQUAL are not sufficient to address e-service quality effectively. The paper went further to propose a model to measure the e-service quality dimensions for e-channels.

The information from this study has important managerial implications. Managers of online services should see e-service quality from the customer's perspective to meet or exceed their expectations. Based on the findings, there are five relevant e-service quality dimensions: reliability, security, fulfillment, ease of use and responsiveness for online channels. This is important for managers to identify the reasons for customers' perceived overall e-service quality and to address them satisfactorily. The results have provided insight to better understand the relevant e-service quality dimensions and the contribution of each dimension to overall e-service quality. These dimensions can provide practical levers for managers of online services to enhance customer service experience. Moreover, the dimensions identified in the study can provide managers with a direction to the essential factors to focus on to strengthen e-service delivery.

#### REFERENCES

Citation Information: Ighomereho, O. S., Ojo, A. A., Omoyele, O. S., & Olabode, O. S. (2022). From service quality to eservice quality: measurement, dimensions and model. *Journal of Management Information and Decision Sciences*, 25(1), 1-15.

Agbonifoh, B. A, Ogwo, O. E., Nnolim, D. A. & Nkamnebe, A. D. (2007). *Marketing in Nigeria: concepts, principles and decisions*, Aba: Afritowers Limited.

- Ahmed, R. R., Romeika, G., Kauliene, R., Streimikis, J. & Dapkus, R. (2020). ES-QUAL model and customer satisfaction in online banking: evidence from multivariate analysis techniques. *Oeconomia Copernicana*, 11(1), 55–89.
- Akinmayowa, J.T. & Ogbeide, D.O. (2014). Automated Teller Machine service quality and customer satisfaction in the Nigerian Banking Sector. Covenant Journal of Business and Social Sciences (CJBSS), 65(1), 62-72.
- Al-Hawari, M., Hartley, N. & Ward, T. (2005). Measuring banks' automated service quality: a confirmatory factor analysis approach. *Marketing Bulletin*, 16(1), 1-19.
- Al-Hawary, S. I. & Al-Smeran, W. F. (2017). Impact of electronic service quality on customers satisfaction of Islamic Banks in Jordan. *International Journal of Academic Research in Accounting, Finance and Management Sciences*, 7(1), 170–188.
- Alsudairi, M. A. T. (2012). E-service quality strategy: achieving customer satisfaction in online banking. *Journal of Theoretical and Applied Information Technology*, 38(1), 6-24.
- Anene, I. A. & Okeji, C. C. (2021). Awareness, acceptance and usage of Mobile Banking Services by Academic Librarians in Nigeria. *Library Philosophy and Practice (e-journal),* 4986, 1-28.
- Barrutia, J. M. & Gilsanz, A. (2009). E-service quality: overview and research agenda. *International Journal of Quality and Service Sciences*, 1(1), 29-50.
- Bauer, H. H., Falk, T. & Hammerschmidt, M. (2006). eTransQual: A transaction process- based approach for capturing service quality in online shopping. *Journal of Business Research*, 59(7), 866-875.
- Biljana, A. & Jusuf, Z. (2011). Measuring customer satisfaction with service quality using the American Customer Satisfaction Model (ACSI Model). *International Journal of Academic Research in Business and Social Sciences*, 1(3), 232-258.
- Brady, M. K. & Cronin, J. J. (2001). Some new thoughts on conceptualizing perceived service quality: a hierarchical approach. *Journal of Marketing*, 65 (3), 34-49.
- Cox, J. & Dale, B. G. (2001). Service quality and e-commerce: an exploratory analysis. *Managing Service Quality*, 11(2), 121-131.
- Cronin, J. J. & Taylor, S. A. (1992). Measuring service quality: a reexamination and extension. *Journal of Marketing*, 56(3), 55-68.
- Dabholkar, P. A., Thorpe, D. I. & Rentz, J. O. (1996). A measure of service quality for retail stores: scale development and validation. *Journal of the Academy of Marketing Science*, 24(1), 3-16.
- Ejigu, S. N. (2016). E-banking service quality and its impact on customer satisfaction in State Owned Banks inEast Gojjam Zone; Ethiopia. *Global Journal of Management and Business Research*, *16*(18), 24-35.
- Gong, J. & Yoo, S. (2013). An empirical study on the effect of e-service on satisfaction. *International Journal* of Management Sciences and Business Research, 2(10), 25-31.
- Gronroos, C. (1984). A service quality model and its marketing implications. *European Journal of Marketing*, 18(4), 36-44.
- Hair, J., Black, W., Babin, B., Anderson, R. & Tatham, R. (2007). *Multivariate data analysis* (6<sup>th</sup>ed). New Jersey: Pearson Education, Inc.
- Hongxiu, L., Yong, L. & Reima, S. (2009). *Measurement of e-service Quality: an empirical study on online travel service*. A Paper presented at the 17th European Conference on Information Systems, 1-13.
- Jayaraman, M., Shankar C. & Hor, W. M. (2010). Service quality delivery and its impact on customer satisfaction in the banking sector in Malaysia. *International Journal of Innovation, Management and Technology*, 1(4), 398-404.
- Kaynama, S. A. & Black, C. I. (2000). A proposal to assess the service quality of online travel agencies: An exploratory study. *Journal of Professional Services Marketing*, 21(1), 63-88.
- Khushdil, C. (2018). Does service quality matter in the context of internet banking? A perceptual analysis of India's internet banking customer's perception regarding service quality, trust, satisfaction and loyalty. *Journal of Commerce & Accounting Research*, 7(3), 52-60.
- Lee, G-G. & Lin, H-F. (2005). Customer perceptions of e-service quality in online shopping. *International Journal of Retail & Distribution Management*, 33(2), 161-176.
- Lovelock, C. & Wirtz, J. (2011). Services marketing. New Jersey: Pearson.
- Madu, C. N. & Madu, A. A. (2002). Dimensions of e-quality. International Journal of Quality and Reliability Management, 19(3), 246-258.
- Mohammad, T. S., Asaad, A. K. & Ihab, S. Q. (2018). The impact of e-banking services quality on customers satisfaction moderated by customer trust: a survey on Arab Bank in Amman, Jordan. *Journal of Al-Quds Open University for Administrative & Economic Research*, 3(9), 25-37.
- Muhammad, Y. S., Aslam, S., Afgan, N. & Abbasi, A. M. (2014). Performance evaluation of Automated Teller Machine (ATM) with Fuzzy TOPSIS using sample survey results. *International Journal of Business* and Social Science, 5(13), 216-231.

Citation Information: Ighomereho, O. S., Ojo, A. A., Omoyele, O. S., & Olabode, O. S. (2022). From service quality to eservice quality: measurement, dimensions and model. *Journal of Management Information and Decision Sciences, 25*(1), 1-15.

- Mustapha, A. A., Murtala, A. B. & Amina, A. A. (2021). Impact and adoption of Mobile Banking on the Nigerian customers in a Covid-19 pandemic era (a case study of Kano State Metropolis). *Dutse Journal of Pure and Applied Sciences (DUJOPAS)*, 7(1), 204-210.
- Mwatsika, C. (2016). Factors influencing customer satisfaction with ATM banking. *International Journal of* Academic Research in Business and Social Sciences, 6(2), 26-41.
- Narteh, B. (2013). Service quality in Automated Teller Machines: an empirical investigation. *Managing Service Quality*, 23(1), 62-89.
- Narteh, B. (2015). Perceived service quality and satisfaction of self-service technology: The case of Automated Teller Machines. *International Journal of Quality & Reliability Management*, *32*(4), 361-380.
- Nihayah, M., Marwan M. S., Nawras M. N., Ahmad M. A. Z. & Ahmad Y. A. (2021). Customer satisfaction measurement of e-banking service quality in Riyadh, Saudi Arabia. *Academy of Strategic Management Journal*, 20(2), 1-19.
- Ojasalo, J. (2010). E-service quality: a conceptual model. *International Journal of Arts and Sciences*, 3(7), 127-143.
- Olasanmi, O. O. (2019). Online shopping and customers' satisfaction in Lagos State, Nigeria. American Journal of Industrial and Business Management, 9(6), 1446-1463.
- Parasuraman, A., Zeithaml, V. & Berry, L. L. (1988). SERVQUAL: a multiple-item scale for measuring consumer perceptions of service quality. *Journal of Retailing*, 64(1), 12-40.
- Parasuraman, A., Zeithaml, V. & Malhorta, A. (2005). E-S-QUAL: a multiple-item scale for assessing electronic service quality. *Journal of Service Research*, 7(3), 213-233.
- Parasuraman, A., Zeithaml, V. A. & Berry, L. L. (1985). A conceptual model of service quality and its implications for future research. *The Journal of Marketing*, 49(4), 41-50.
- Paulo, R., Tiago, O. & Almira, F. (2019). The impact of e-service quality and customer satisfaction on customer behaviour in online shopping. *Heliyon*, 5(10), 1-14.
- Phan, C. A., & Nham, P. T. (2015). Impact of service quality on customer satisfaction of Automated Teller Machine service: a case study of a private commercial joint stock bank in Vietnam. *Business: Theory* and Practice, 16(3), 280–289.
- Philip, G. & Hazlett, S. A. (1997). The measurement of service quality: a new PCP attributes model. International Journal of Quality & Reliability Management, 14(3), 260-286.
- Poon, W. C. & Lee, C. K. (2012). E-service quality: an empirical investigation. *Journal of Asia-Pacific Business*, 13(3), 229-262.
- Raman, M., Stephenaus, R., Alam, N. & Kuppusamy, M. (2008). Information Technology in Malaysia: Eservice Quality and Uptake of Internet Banking. *Journal of Internet Banking and Commerce*, 13(2), 1-18.
- Riadh, L. (2008). Alternative measures of service quality: a review. Managing Service Quality, 18(1), 65-86.
- Rust, R. T. & Oliver, R. L. (1994). Service quality: insights and managerial implications from the frontier. In R.T. Rust and R.L. Oliver (eds.) Service quality: new directions in theory and practice. California: Sage.
- Sadaf, F. & Rahela, F. (2019). Service quality to e-service quality: a paradigm shift. Proceedings of the International Conference on Industrial Engineering and Operations Management, Bangkok, Thailand, March 5-7, 1656-1666.
- Sakhaei, S. F., Afshari, A. J. & Esmaili, E. (2014). The impact of service quality on customer satisfaction in Internet Banking. *Journal of Mathematics and Computer Science*, 9(1), 33-40.
- Santos, J. (2003). E-service quality: a model of virtual service quality dimensions. *Management Service Quality*, 13(3), 233-246.
- Shirshendu, G. & Sanjit, K. R. (2011). Generic technology-based service quality dimensions in banking: impact on customer satisfaction and loyalty. *International Journal of Bank Marketing*, 29(2), 168-189.
- Singh, S. (2019). Measuring E-service quality and customer satisfaction with Internet Banking in India. *Theoretical Economics Letters*, 9(2), 308-326.
- Taherikia, F., & Shamsi, B. (2014). Evaluation and ranking of the factors influencing the quality of e-banking service. *Kuwait Chapter of the Arabian Journal of Business and Management Review*, *3*(11), 165.
- Tan, S. S., Abdul, R., Zahir, O., Lee, H. S., Arif, J., Parameswaran, S. & Rasheedul, H. (2018). Modelling consumer perceptions of internet retail service quality through structured equation analysis. *Herald* NAMSCA, 1, 1139-1148.
- Wolfinbarger, M. F. & Gilly, M. C. (2003). ETAILQ: Dimensionalizing, measuring and predicting e-tailing quality. *Journal of Retailing*, 79(3), 183-198.
- Yang, Z. & Fang, X. (2004). Online service quality dimensions and their relationship with satisfaction: a content analysis of customer reviews of securities brokerage services. *International Journal of Service Industry Management*, 15(3), 302-326.

Citation Information: Ighomereho, O. S., Ojo, A. A., Omoyele, O. S., & Olabode, O. S. (2022). From service quality to eservice quality: measurement, dimensions and model. *Journal of Management Information and Decision Sciences, 25*(1), 1-15.

1532-5806-25-1-107

- Yarimoglu, E. K. (2014). A review on dimensions of service quality models. *Journal of Marketing Management*, 2(2), 79-93.
- Yazeed, A. M., Yazidu, U. & Ibrahim, Y. (2014). Automated Teller Machine (ATM) operation features and usage in Ghana: implications for managerial decisions. *Journal of Business Administration and Education*, 5(2), 137-157.
- Zehir, C. & Narcıkara, E. (2016). E-service quality and e-recovery service quality: effects on value perceptions and loyalty intentions. *Procedia Social and Behavioral Sciences*, 229, 427-443.
- Zeithaml, V. A., Parasuraman, A. & Malhotra, A. (2000). A conceptual framework for understanding e-service quality: implication for future research and managerial practice. *Marketing Science Institution*, Report No. 00-115.
- Zeithaml, V. A., Parasuraman, A. & Malhotra, A. (2002). Service quality delivery through websites: a critical review of extant knowledge. *Journal of the Academy of Marketing Science*, *30*(4), 358-371.
- Zhengwei, M. & Jinkun Z. (2012). Evidence on e-banking customer satisfaction in the China commercial bank sector. *Journal of Software*, 7(4), 927-933.